



2022/23 Financial Update

March 2022

This report receives scrutiny and approval from Members of Cheshire East Council. As a public report, the Council welcomes feedback to the information contained here.

Anyone wanting to comment is invited to contact the Council at:

RandC@cheshireeast.gov.uk

Introduction

Cheshire East Council is the third largest Council in the Northwest of England, supporting over 398,000 local people with annual spending of over £470m.

Local government is going through a period of financial challenges, with a combination of the impact of increasing demand for services and rising costs due to inflation. There is also increasing uncertainty associated with income from business rates and government grants.

Demand for Council services is increasing, with more individuals and families needing support and services than ever before. This reflects an increase in population but also reflects changes in demographics and the national cost of living increases. This demand is resulting in forecast outturn of £336.0m against a net revenue budget of £328.3m, with the most significant impact within the rising complexity of needs in Adult Social Care.

When the 2022/23 budget was set, in February 2022, it was highlighted that the use of reserves was not sustainable in the medium term. Net spending therefore needs to be contained within the estimates of expenditure that form the budget. Early in the year forecasts highlighted pressures due to demand, inflation and pay negotiations. The pressures affecting the medium term finances of the Council have been addressed as part of the MTFS process for 2023 to 2027.

To support openness and transparency, and provide evidence of strong governance, the report has a main section, to provide background and context, and then seven supporting appendices with detailed information about allocation and management of public money during 2022/23:

The **Financial Stability** section provides information on the overall financial stability and resilience of the Council. It demonstrates how spending in 2022/23 is being funded, including the positions on overall service budgets, centrally held budgets, council tax and business rates. Further details are contained in the appendices.

- **Appendix 1** Adults and Health Committee.
- **Appendix 2** Children and Families Committee.
- **Appendix 3** Corporate Policy Committee.
- **Appendix 4** Economy and Growth Committee.
- **Appendix 5** Environment and Communities Committee.
- **Appendix 6** Finance Sub-Committee.
- **Appendix 7** Highways and Transport Committee.

Alex Thompson

Director of Finance and Customer Services
(Section 151 Officer)

Contents

Introduction	1
2022/23 Revenue Forecast	3
Financial Stability	
- Introduction	4
- Service Performance	4
Appendices	
Appendix 4 – Economy and Growth	9

2022/23 Outturn Forecast - Financial Position

2022/23	Revised Budget
(GROSS Revenue Budget £474.2m)	(NET) £m
SERVICE DIRECTORATES	
Adults, Health and Integration	121.1
Children's Services	74.2
Place	81.8
Corporate Services	40.6
CENTRAL BUDGETS	
Capital Financing	19.0
Transfer to/(from) Earmarked Reserves	(3.2)
Transfer from MTFS Earmarked Reserve	-
Corporate Contributions / Central Budgets	(5.2)
TOTAL NET EXPENDITURE	328.3
Business Rates Retention Scheme	(49.1)
Specific Grants	(24.5)
Council Tax	(254.7)
Net Funding	(328.3)
NET (SURPLUS) / DEFICIT	-

Financial Stability

Introduction

1. The Council has a track record of sound financial management. Nevertheless, in common with all UK local authorities the Council finds itself in a position where pressures on the revenue budget are intensifying as a result of rapid inflation, the legacy impact of the Coronavirus pandemic and increasing cost of living pressure on households. These issues have the effect of increasing the demand for services and increasing costs of services.
 2. Complexity and market sustainability in Adults' and Children's Social Care remains the most significant financial pressure for the Council in the medium term. Rising inflation in fuel, utilities and wage levels are affecting costs across all services.
 3. In December a forecast outturn of £8.7m net overspend was reported at the Corporate Policy Committee (The full report can be found [Agenda for Corporate Policy Committee on Monday, 1 December, 2022, 10.00 am, Item 10 | Cheshire East Council](#)).
 4. The outturn position is now forecast to be an overspend of £7.7m due to the following changes since the second review:
 - Increased care commitments, within Adults, Health and Integration, are being offset by income, for example, from direct payment reimbursements and external grants. This results in no net change to the forecast.
 - The Children and Families Directorate forecast has improved by -£0.5m. Additional costs of home to school transport from increasing SEND demand, fuel costs and contract costs is being offset by charging additional amounts to transformation costs to capital receipts and additional underspending in Strong Start from holding vacancies. This forecast assumes that £1.6m of resettlement funding will be applied to costs incurred in 2022/23. Pressure remains on the DSG high needs block as a result of the growth in the number of pupils with an education, health and care plan. The Council holds an unusable reserve to manage DSG balances without impacting on the Council's General Reserves. The balance on the DSG reserve is forecast to be at least £45.6m deficit as at 31 March 2023.
- Environment and Neighbourhood Services forecast pressures have changed by £1.2m. Environmental services operational costs of £1.3m are partially offset by lower premises costs, and vacancies within the Planning service which will not be filled before the year end.
 - Growth and Enterprise forecast has improved by -£1.0m. Cost reduction in Estates of £0.3m due to deferral of some non-essential maintenance work. £0.5m due to release of reserve for the ELENA project and £0.2m grant received relating to Reopening High Streets Safely.
 - Highways and Infrastructure forecast has improved by -£0.7m. Continuing high levels of income is contributing a further £0.5m in 2022/23, costs of the Ringway Jacobs contract are predicted to be £0.2m lower than budget.
 - Increase in the forecast overspend within the Transactional Service Centre due to additional temporary staff in recruitment and pay, external consultants costs (Agyllis), and additional Governance and Support staff

costs. Fall in the underspend being forecast by Customer Services due to test and trace final grant income no longer being received, and back pay costs for staff regrades in the newly formed Continuous Improvements team (£0.4m).

- Confirmation of new burdens funding within the Elections Service and lower than previously forecast electoral registrations costs (-£0.2m).
 - Improvement within ICT due to the use of capital reserve for laptop replacement and an improved revenue contracts forecast decreasing the ICT Strategy overspend (-£0.2m).
 - No change in forecast for Central Budgets.
5. This forecast may be subject to variation in the final quarter, as budget managers will continue to take robust actions to control costs and reduce non-essential expenditure to improve this position further.
6. Individual pressures identified above are reflected in the MTFS for 2023/24 to 2026/27. Any betterment to the forecast outturn position should be utilised to replenish reserves in line with the priority of the Corporate Plan.

Table 1 - Service Revenue Outturn Forecasts

2022/23	Revised Budget	Forecast Outturn	Forecast Variance
(GROSS Revenue Budget £474.2m)	(NET)		
	£m	£m	£m
SERVICE DIRECTORATES			
Adult Social Care - Operations	117.5	126.1	8.6
Commissioning	3.6	3.9	0.3
Public Health	-	-	-
Adults and Health Committee	121.1	130.0	8.9
Directorate	1.0	0.6	(0.4)
Children's Social Care	47.0	49.5	2.5
Strong Start, Family Help and Integration	7.7	6.0	(1.7)
Education & 14-19 Skills	18.5	21.6	3.1
Children and Families Committee	74.2	77.7	3.5
Directorate	0.8	0.7	(0.1)
Growth & Enterprise	22.8	22.1	(0.7)
Economy and Growth Committee	23.6	22.8	(0.8)
Environment & Neighbourhood Services	44.4	47.3	2.9
Environment and Communities Committee	44.4	47.3	2.9
Highways & Infrastructure	13.8	13.6	(0.2)
Highways and Transport Committee	13.8	13.6	(0.2)
Directorate	1.4	1.3	(0.1)
Finance & Customer Services	12.5	13.1	0.6
Governance & Compliance Services	11.9	11.3	(0.6)
Communications	0.7	0.7	-
HR	2.4	2.2	(0.2)
ICT	9.8	10.5	0.7
Policy & Change	1.9	1.9	-
Corporate Policy Committee	40.6	41.0	0.4
TOTAL SERVICES NET EXPENDITURE	317.7	332.4	14.7
CENTRAL BUDGETS			
Capital Financing	19.0	19.0	-
Transfer to/(from) Earmarked Reserves	(3.2)	(9.2)	(6.0)
Corporate Contributions / Central Budgets	(5.2)	(6.2)	(1.0)
Finance Sub-Committee - Central Budgets	10.6	3.6	(7.0)
TOTAL NET EXPENDITURE	328.3	336.0	7.7
Business Rates Retention Scheme	(49.1)	(49.1)	-
Specific Grants	(24.5)	(24.5)	-
Council Tax	(254.7)	(254.7)	-
Finance Sub-Committee - Net Funding	(328.3)	(328.3)	-
NET (SURPLUS) / DEFICIT	-	7.7	7.7

Outturn Impact

7. It is planned that £5.2m will be used from the MTFs reserve to mitigate the overspend. The residual impact on General Reserves would be a reduction of £2.5m, decreasing the forecast closing balance of £14.9m to a potential closing balance of £12.4m, which is aligned to the risk assessed level of reserves for the 2023/24 Budget.
8. The Council will continue to manage and review the financial forecasts in response to emerging pressures and how this affects the Council's revenue budget.

Collecting Local Taxes for Local Expenditure

9. Cheshire East Council collects Council Tax and Non Domestic Rates for use locally and nationally.

Council Tax

10. Council tax is set locally and retained for spending locally. Council tax was set for 2022/23 at £1,626.24 for a Band D property. This is applied to the taxbase.
11. The taxbase for Cheshire East reflects the equivalent number of domestic properties in Band D that the Council is able to collect council tax from (after adjustments for relevant discounts, exemptions and an element of non-collection). The taxbase for 2022/23 was agreed at 156,607.48 which, when multiplied by the Band D charge, means that the expected income for the year is £254.7m.
12. In addition to this, Cheshire East Council collects council tax on behalf of the Cheshire Police and Crime Commissioner, the Cheshire Fire Authority and Parish Councils. **Table 3** shows these amounts separately, giving a total budgeted collectable amount of £313.8m.

13. This figure is based on the assumption that the Council will collect at least 99% of the amount billed. The Council will always pursue 100% collection, however to allow for non-collection the amount billed will therefore exceed the budget.
14. This figure may also vary during the year to take account of changes to Council Tax Support payments, the granting of discounts and exemptions, and changes in numbers and value of properties. The amount billed to date is £315.6m.

Table 3 – Cheshire East Council collects Council Tax on behalf of other precepting authorities

	£m
Cheshire East Council	254.7
Cheshire Police and Crime Commissioner	36.9
Cheshire Fire Authority	12.9
Town and Parish Councils	9.3
Total	313.8

15. **Table 4** shows collection rates within three years, and demonstrates that 99% collection is on target to be achieved within this period.

Table 4 – 99% of Council Tax is collected in three years

Financial Year	CEC Cumulative			
	2018/19	2019/20	2020/21	2021/22
	%	%	%	%
After 1 year	98.2	97.9	97.4	97.8
After 2 years	99.0	98.8	98.3	**
After 3 years	99.2	98.9	**	**

**data not yet available

16. The council tax in-year collection rate for the period up to the end of December 2022 is 82.9%. This is a small decrease of 0.5% on the previous year, indicating current cost of living pressures. Facilities are in place for residents to extend payments where needed and staff are engaging with residents who need additional support.
17. Council tax support payments were budgeted at £18.4m for 2022/23 and at the end of December the total council tax support awarded was £18.7m.
18. During 2021/22 there was a consultation and review of the Council Tax Support scheme resulting in some amendments being made. The revised scheme was confirmed by full Council in December 2021.
19. Council tax discounts awarded are £29m which is a slight increase in comparison to the same period in 2021/22. A small increase is attributable to work related to raising awareness of the discounts available to residents.
20. Council tax exemptions awarded is £7.7m which although broadly in line with previous years shows a slight increase due to reasons shown at 19.

Non-Domestic Rates (NDR)

21. NDR is collected from businesses in Cheshire East based on commercial rateable property values and a nationally set multiplier. The multiplier changes annually in line with inflation and takes account of the costs of small business rate relief.
22. The small business multiplier applied to businesses which qualify for the small business relief was set at 49.9p in

2022/23. The non-domestic multiplier was set at 51.2p in the pound for 2022/23.

23. **Table 5** demonstrates how collection continues to improve even after year end. The table shows how over 99% of non-domestic rates are collected within three years.
24. The business rates in-year collection rate for the period up to the end of December 2022 is 80.8%. This is a significant increase on last year and begins to revert collection rates back to pre-pandemic figures. A return to standard collection processes and government support through additional reliefs has assisted the recovery in collection.

Table 5 – Over 99% of Business Rates are collected within three years

Financial Year	CEC Cumulative			
	2018/19	2019/20	2020/21	2021/22
	%	%	%	%
After 1 year	98.5	98.2	92.4	95.6
After 2 years	99.4	98.4	97.4	**
After 3 years	99.4	99.2	**	**

**data not yet available

Appendices to the 2022/23 Financial Update

March 2022

Appendix 4 : Economy and Growth Committee

Contents

Economy and Growth Committee Extracts

- 1. Changes to Revenue Budget 2022/23 since Financial Review Update**
- 2. Corporate Grants Register**

Table 1: Economy and Growth Committee Grants

**Table 2: Delegated Decision Additional Grant Funding (Specific Purpose)
over £1m**

**Table 3: Delegated Decision Additional Grant Funding (Specific Use)
£500,000 or less**

- 3. Debt Management**
- 4. Capital Strategy**
- 5. Reserves Strategy**

Appendix 4

Economy and Growth Committee

1. Changes to Revenue Budget 2022/23 since Financial Review Update

	Second review Net Budget £000	Additional Grant Funding £000	Restructuring & Realignments £000	Revised Net Budget £000
Economy and Growth				
Directorate	834	-	(2)	832
Growth & Enterprise	22,773	-	49	22,822
	23,607	-	47	23,654

2. Corporate Grants Register

Table 1 – Corporate Grants Register

Corporate Grants Register	National Allocation 2022/23 £m	Revised Forecast 2022/23 £000
SPECIFIC USE (Held within Services)		
Economy and Growth Committee		
Rough Sleeping Initiative	not available	231
Homelessness Prevention Grant	315.800	582
Housing Winter Grant	not available	90
Shared Prosperity Fund	2,600.000	1,226
Local Enterprise Partnership (LEP): Core Funding	not available	375
Local Enterprise Partnership (LEP): Growth Hub Funding	not available	231
Local Enterprise Partnership (LEP): NP (Northern Powerhouse) 11	not available	520
Local Enterprise Partnership (LEP): Skills Advisory Panel	not available	56
Local Enterprise Partnership (LEP): Local Digital Skills Partnership Catalyst grant	not available	56
Local Enterprise Partnership (LEP): Skills Bootcamp	not available	1,037
Innovate UK / Adapt - brought forward	not available	102
First Trenitalia West Coast Rail Limited	not available	50
COVID-19 Welcome Back Fund (Opening High Streets) - brought forward	not available	162
Total		4,718
Total Economy and Growth Committee		4,718

- 3.1 Cheshire East Council receives two main types of Government grants; specific use grants and general purpose grants. Specific use grants are held within the relevant service with a corresponding expenditure budget. Whereas general purpose grants are held in central budgets with a corresponding expenditure budget within the allocated service area.
- 3.2 Spending in relation to specific use grants must be in line with the purpose for which it is provided.
- 3.3 **Table 2** shows additional grant allocations that have been received over £1m. Council approved that authority be delegated to the Executive Director Place to accept the core

UK Shared Prosperity Fund allocation for Cheshire East and approve a Supplementary Revenue/Capital Estimate of up to £11,585,762, (split to be confirmed on approval of the Investment Plan) and to allocate the funding as set out within the Local Investment Plan over the years 2022-23 to 2024-25 (Council, 20 July: UK Shared Prosperity Fund – Cheshire East Allocation report).

- 3.4 **Table 3** shows additional grant allocations that have been received which are £500,000 or less and are for noting only.

Table 2 – Note Delegated Decision - Supplementary Revenue Estimates of Additional Grant Funding (Specific Purpose) over £1m

Committee	Type of Grant	£000	Details
Economy and Growth	Shared Prosperity Fund (UKSPF) 2022/23 allocation	1,226	UKSPF funding is allocated to each local authority area based on an Investment Plan submitted to the Department of Levelling Up, Housing and Communities. The grant covers three investment priorities: Communities and Place; Supporting Local Business; and People and Skills. UK Shared Prosperity Fund: prospectus - GOV.UK (www.gov.uk)
Total Specific Purpose Allocation for Council Approval		1,226	

Table 3 – Note Delegated Decision - Supplementary Revenue Estimate Requests for Allocation of Additional Grant Funding (Specific Use) £500,000 or less

Committee	Type of Grant	£000	Details
Economy and Growth	Vulnerable Renters / Exceptional Winter Top-up	90	Additional funding to support people who are struggling this winter and protect vulnerable families at risk of homelessness. Homelessness Prevention Grant 2022 to 2023 exceptional winter top-up allocations: technical note - GOV.UK (www.gov.uk)
Total Specific Purpose Allocations less than £500,000		90	

3. Debt Management

	Outstanding Debt £000	Over 6 months old £000
Economy and Growth Committee		
Growth and Enterprise	625	237
	625	237

4. Capital Strategy

Economy and Growth

CAPITAL

CAPITAL PROGRAMME 2023/24- 2026/27

Scheme Description	Forecast Expenditure						Total Forecast Budget 2022/27 £000	Forecast Funding					Total Funding £000
	Prior Years £000	Forecast Budget 2022/23 £000	Forecast Budget 2023/24 £000	Forecast Budget 2024/25 £000	Forecast Budget 2025/26 £000	Forecast Budget 2026/27 £000		Grants £000	External Contributions £000	Revenue Contributions £000	Capital Receipts £000	Prudential Borrowing £000	
Committed Schemes													
Culture & Tourism													
Archive Option Development	293	103	0	0	0	0	103	0	0	0	0	103	103
Countryside Capital Projects	601	4	0	0	0	0	4	4	0	0	0	0	4
Countryside Vehicles	0	132	455	193	219	0	999	0	0	47	0	952	999
Public Rights of Way - CMM A6 MARR	2	5	0	0	0	0	5	5	0	0	0	0	5
Public Rights of Way - Flood Damage Investment	15	48	0	0	0	0	48	0	0	0	0	48	48
Public Rights of Way - Capital Works	770	91	93	0	0	0	183	183	0	0	0	0	183
Rural & Green Section 106 Schemes	16	5	28	0	0	0	34	0	34	0	0	0	34
Tatton Park Investment Phase 2	0	264	1205	500	0	0	1,969	0	0	0	0	1,969	1,969
Total Culture & Tourism Committed Schemes	1,697	652	1,781	693	219	0	3,345	193	34	47	0	3,072	3,345
Economic Development													
Connecting Cheshire 2020	0	1,500	2,500	2,238	1,000	0	7,238	7,238	0	0	0	0	7,238
Connecting Cheshire Phase 2	0	0	0	0	883	0	883	0	313	0	0	570	883
Connecting Cheshire	0	0	0	0	595	0	595	0	48	0	0	547	595
Crewe Town Centre Regeneration	11,940	2,966	15,595	0	0	1,517	20,078	0	0	0	850	19,228	20,078
Demolition of Crewe Library Site	13	305	1,077	1,370	0	0	2,752	1,229	0	0	0	1,523	2,752
Future High Street Funding - CEC Innovation Centre	58	0	1,111	0	0	0	1,111	1,111	0	0	0	0	1,111
Future High Street Funding - Christ Church Innovation Centre	71	0	1,863	0	0	0	1,863	1,863	0	0	0	0	1,863
Leighton Green	1,455	10	331	300	0	0	641	0	0	0	0	641	641
Macclesfield Town Centre	1,767	102	349	0	0	0	451	0	0	0	0	451	451
North Cheshire Garden Village	5,491	600	12,300	9,000	37,317	0	59,217	21,700	0	0	21,700	15,817	59,217
South Macclesfield Development Area	3,089	250	1,291	10,000	20,000	0	31,541	10,000	10,000	0	11,541	0	31,541
Total Economic Development Committed Schemes	23,884	5,733	36,418	22,907	59,794	1,517	126,370	43,141	10,361	0	34,091	38,778	126,370
Estates													
Corporate Landlord - Land Acquisitions	963	65	0	0	0	0	65	0	0	0	0	65	65
Farms Strategy	0	8	306	306	1,090	0	1,710	0	0	0	306	1,404	1,710
Malkins Bank Landfill Site	511	200	649	0	0	0	849	0	0	0	0	849	849
Premises Capital (FM)	0	3712	4,982	3,500	2,469	0	14,663	0	0	0	0	14,663	14,663
Public Sector Decarbonisation Fund - FM 1	1,759	96	0	0	0	0	96	96	0	0	0	0	96
Public Sector Decarbonisation Fund - FM 2	389	216	0	0	0	0	216	216	0	0	0	0	216
Red Roofs Hole Farm Alderley Edge - Acquisition	12	3	0	0	0	0	3	0	0	0	0	3	3
Schools Capital Maintenance	0	932	1,650	0	0	0	2,582	2,291	0	0	0	291	2,582
Septic Tanks	250	50	337	0	0	0	387	0	0	0	0	387	387
Total Estates Committed Schemes	3,882	5,282	7,924	3,806	3,559	0	20,571	2,603	0	0	306	17,663	20,571

Economy and Growth

CAPITAL

CAPITAL PROGRAMME 2023/24- 2026/27

Scheme Description	Forecast Expenditure							Forecast Funding					Total Funding £000
	Prior Years	Forecast Budget 2022/23	Forecast Budget 2023/24	Forecast Budget 2024/25	Forecast Budget 2025/26	Forecast Budget 2026/27	Total Forecast Budget 2022/27	Grants	External Contributions	Revenue Contributions	Capital Receipts	Prudential Borrowing	
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	
Committed Schemes													
Housing													
Astbury Marsh Caravan Park	143	68	0	0	0	0	68	0	0	0	0	68	68
Disabled Facilities Grant	0	3,845	2,342	2,342	2,342	2,342	13,213	12,285	0	0	0	928	13,213
Future High Street Funding - Chester Street	3	0	5	1,370	0	0	1,375	1,375	0	0	0	0	1,375
Future High Street Funding - Delamere Street	4	3	5	1,447	0	0	1,455	1,455	0	0	0	0	1,455
Green Homes Grants	769	3121	0	0	0	0	3,121	1,452	1,669	0	0	0	3,121
Gypsy and Traveller Sites	1,246	449	2,006	0	0	0	2,455	700	0	0	0	1,755	2,455
Home Repairs for Vulnerable People	0	246	200	200	200	0	846	0	0	0	0	846	846
Social Housing Decarbonisation Fund	0	1565	0	0	0	0	1,565	1,565	0	0	0	0	1,565
Sustainable Warmth - Home Upgrade Grant	4	2806	0	0	0	0	2,806	2,806	0	0	0	0	2,806
Temporary Accommodation	300	658	0	0	0	0	658	0	318	340	0	0	658
Warm Homes Fund	173	66	0	0	0	0	66	66	0	0	0	0	66
Total Housing Committed Schemes	2,642	12,826	4,558	5,359	2,542	2,342	27,627	21,703	1,987	340	0	3,597	27,627
Total Committed Schemes	32,106	24,493	50,682	32,765	66,114	3,859	177,913	67,640	12,381	387	34,397	63,109	177,914
New Schemes													
Culture & Tourism													
Crewe Towns Fund - History Centre Public Realm	0	10	0	0	0	0	10	10	0	0	0	0	10
Crewe Towns Fund - Lyceum Powerhouse	0	260	0	0	0	0	260	260	0	0	0	0	260
New Archive Premises	0	0	4,100	5,699	451	0	10,250	0	0	0	0	10,250	10,250
Rural & Green Section 106 Schemes	0	0	24	0	0	0	24	0	24	0	0	0	24
Economic Development													
Connecting Cheshire Phase 3	0	100	1,500	2,400	4,000	0	8,000	0	8,000	0	0	0	8,000
Handforth Heat Network	0	0	9,910	2,000	1,800	0	13,710	5,420	4,890	0	0	3,400	13,710
Crewe Towns Fund - Mill Street Corridor	3	137	0	0	0	0	137	137	0	0	0	0	137
Crewe Towns Fund	0	1457	3,893	9,000	5,810	0	20,160	20,160	0	0	0	0	20,160
Macclesfield Indoor Market Toilet Refurbishment	0	80	80	0	0	0	160	150	0	10	0	0	160
Estates													
Corporate Landlord - Land Acquisitions	0	0	1,336	0	0	0	1,336	0	0	0	0	1,336	1,336
Public Sector Decarbonisation - 3	0	3714	0	0	0	0	3,714	3,714	0	0	0	0	3,714
Housing													
Crewe Towns Fund - Warm and Healthy Homes	0	26	74	0	0	0	100	100	0	0	0	0	100
Total New Schemes	3	5,784	20,917	19,099	12,061	0	57,861	29,951	12,914	10	0	14,986	57,861
Total Economy and Growth Schemes	32,110	30,277	71,598	51,864	78,175	3,859	235,774	97,591	25,295	397	34,397	78,096	235,774

5. Reserves Strategy

Economy and Growth Committee

Name of Reserve	Opening Balance 1st April 2022 £000	Forecast Movement in Reserves 2022/23 £000	Forecast Closing Balance 31st March 2023 £000	Notes
Directorate				
Place Directorate	1,684	(1,539)	145	To support a number of widespread projects within the Place Directorate. A significant number of these projects are expected to be fully utilised in year, with the remaining reserve to be fully used in 2023/24.
Investment (Sustainability)	680	(126)	554	To support investment that can increase longer term financial independence and stability of the Council. Forecasts based on timelines for individual projects making up the reserve.
Growth and Enterprise				
Legal Proceedings	285	(50)	235	To enable legal proceedings on land and property matters. Hard to gauge the pace of cases but this is the anticipated amount based on current costs.
Investment Portfolio	155	174	329	Total rent, fee costs and the amount the service are allowed to keep (£250k) all stay the same so anticipating a similar contribution to the reserve. Looked at the investment summary to determine 2022/23 MRP and interest costs. Reserve being built up to be used in the future if the site is vacated. Current lease extends beyond 2026.
Homelessness & Housing Options - Revenue Grants	130	(130)	0	To cover costs of purchase and refurbishment of properties to be used as temporary accommodation to house vulnerable families.
Tatton Park Trading Reserve	111	(111)	0	Service anticipating utilising some of the funds for furniture purchased for the Catering Facility at TPE Ltd costing £16k. Full drawdown of the reserve necessary to cover the adverse position for Tatton anticipated at the end of 2022/23
Royal Arcade Crewe	99	(99)	0	Original purpose was to fund vacant possession related costs for the Royal Arcade until demolition. The balance will now be used to pay for ongoing maintenance costs for Crewe Bus station. FM pressures will mean that the reserve will be fully utilised in 2022/23.
ECONOMY AND GROWTH TOTAL	3,144	(1,881)	1,263	